



Mr Larry Hungerford
Member of the Board of Directors,
Terma North America Inc.

Larry Hungerford is currently a member of the Board of Directors for Terma North America Inc. He recently served as President & CEO of Terma North America Inc. (TNA). Prior to that, he served as Vice President and General Manager for the Command, Control & Sensor Systems Business Area for TNA. TNA is a subsidiary of Terma A/S, a Danish defense firm.

He recently retired as President of Master Solutions LLC, an SGT Company, software and systems engineering company with over 60 employees supporting space surveillance systems, integrated space command and control systems, plus systems engineering for the air and space operations centers.

Prior to this, Larry was the Vice President responsible for leading Lockheed Martin's (LM) Corporate Domestic Business Development operations. His responsibilities included strategic customer relationships development, orders growth, and management of LM's 26 Domestic Field Offices, supporting Corporate Business Development (CBD) functions. Larry managed the Customer Focus Teams, Air Force, Maritime, Army, NASA/NOAA and Joint, which were led by designated members of his field office management team. Other responsibilities included active participation in new business strategy across LM's four Business Areas and participation in corporate executive planning panels. He represented LM externally to domestic customer and government review teams. He also served as a member to LM's Homeland Security/Information Technology Business Council and Logistics and Sustainment Council.

Prior to this assignment, Larry served as Vice President, Space Programs for Domestic Business Development. In that role, he served as the Director of the Colorado Springs Field Office and supported LM business units pursuing business with the DoD Space customer set. Previously, Larry was the Manager of Space Ground Systems for the LM Colorado Springs Field Office and managed the Colorado office for Loral Space and Range Systems.

His career in the United States Air Force progressed through various positions in military space and aviation. Mr. Hungerford had tours as an Air Force pilot, staff positions in international affairs, legislative liaison, planning, programming and budgeting, commander, and finally as Director of Staff for Air Force Space Command. He retired as a Colonel in 1995.

Mr. Hungerford has a Bachelor of Arts degree in Economics and a Master of Arts in Education. He is an active member with Air Force Association, Armed Forces Communications and Electronics Association and Association of Old Crows. Past President of the Rocky Mountain Chapter of National Defense Industrial Association and was Chairman for the Colorado Springs Chamber of Commerce Military Affairs Committee and also as Chairman for the Chamber of Commerce Government Affairs Committee. Larry also chaired the advisory committee for the Engineering and Applied Sciences School at the University of Colorado, Colorado Springs.

(August 2016)

Terma is a global supplier of **mission-critical solutions** for the Defense, Aerospace, and Security markets.

The company is headquartered in Denmark and has subsidiaries in the U.S., The Netherlands, Germany, Singapore, United Kingdom, United Arab Emirates, and India. Terma employs approximately 1,200 highly skilled engineers, production and administrative staff specialized within four segments:

- **Aerostructures:** Advanced composite structures and components for aircraft and helicopters
- **Space:** Mission-critical products, software, and services for space applications
- **Defense:** Self-protection systems for ships and aircraft, command and control systems for defense applications, support & services, and electronics manufacturing
- **Security & Surveillance:** radar systems, critical infrastructure protection, and wind farm solutions

